

With You Today



JAMEY LOUPE
Assurance Market Leader, Risk
Advisory Services

Phone: 713-407-3935 Email: jloupe@bdo.com



MICHAEL WRIGHT
Assurance Managing Director,
Third-Party Attestation

Phone: 410-423-4575 Email: <u>mwright@bdo.com</u>



ALEXANDER SEMAAN
Assurance Manager, Risk Advisory
Services

Phone: 617-456-2437 Email: <u>asemaan@bdo.com</u>

Learning Objectives

Recognize the Evolution of the NIST Cybersecurity Framework.

Identify the Expanded Core Functions of NIST CSF 2.0.

Apply NIST CSF 2.0 to Enhance Organizational Cybersecurity



Agenda for Today



A History and Overview of NIST



Need for NIST 2.0



Differences between NIST 1.1 and NIST 2.0



Detailed Insight into new NIST 2.0 Function

A Legacy of Excellence: NIST and its Contribution

- ▶ Established in 1901 by the US Department of Commerce
- ► Focuses on scientific and technological research and standards development
- ► Plays a vital role in promoting cybersecurity best practices globally

NIST Cybersecurity Framework (CSF) 1.0: The Genesis

- ► Introduced NIST CSF v1.0 in 2014 following Executive Order 13636
- ▶ Provided a voluntary, risk-based approach to cybersecurity
- ▶ Offered a core framework with five functions: Identify, Protect, Detect, Respond, and Recover
- Geared towards critical infrastructure sectors initially

Evolution of the NIST Cybersecurity Framework (CSF): Updates & Improvements

- ► Engage with industry, academia, and government stakeholders for continuous improvement
- Increase and facilitate international adoption and integration with other Standards
- ► Released NIST CSF v1.1 in April 2018 with major addition addressing Cybersecurity Supply Chain Risk Management
- ► Improve usability and relevance through clarifications and enhancements across the framework

The Everchanging Landscape: The Need for

NIST CSF 2.0

- ► Evolving cyber threats demanded a broader and more adaptable framework
- ► Increased focus on risk management for all organizations, regardless of size or sector
- Recognition of the growing importance of governance in cybersecurity strategy

Introducing NIST CSF 2.0: A Closer Look

- Expands the core framework to include a sixth function: Govern
- Offers comprehensive guidance with the use of implementation examples
- Continues to offer a voluntary, risk-based approach
- Provides a flexible framework that can be customized based on organizational needs
- ► Emphasizes the importance of continuous improvement
- ► Improves ease of use and accessibility (open source, material, different languages)



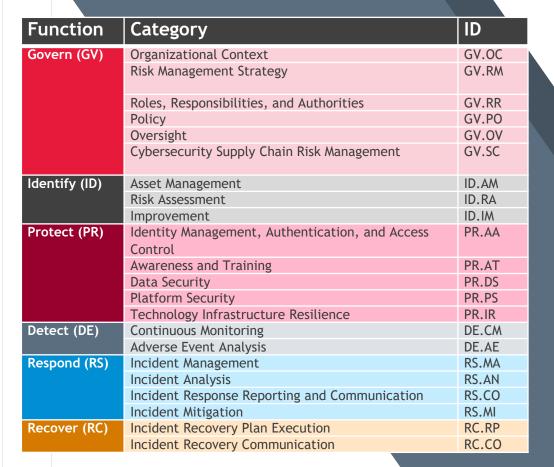
NIST CSF v1.1 to v2.0: Framework Core Changes

Function	Category	ID
Identify	Asset Management	ID.AM
	Business Environment	ID.BE
	Governance	ID.GV
	Risk Assessment	ID.RA
	Risk Management Strategy	ID.RM
	Supply Chain Risk Management	ID.SC
Protect	Identity Management and Access Control	PR.AC
	Awareness and Training	PR.AC
	Data Security	PR.DS
	Information Protection Processes & Procedures	PR.IP
	Maintenance	PR.MA
	Protective Technology	PR.PT
Detect	Anomalies and Events	DE.AE
	Security Continuous Monitoring	DE.CM
	Detection Processes	DE.DP
Respond	Response Planning	RS.RP
	Communications	RS.CO
	Analysis	RS.AN
	Mitigation	RS.MI
	Improvements	RS.IM
Recover	Recovery Planning	RC.RP
	Improvements	RC.IM
	Communications	RC.CO



CSF v1.1

5 Functions23 Categories108 Subcategories



CSF v2.0

6 Functions

Categories

106 Subcategories

Applying NIST CSF to Mature your Cybersecurity Control Environment



Applying NIST CSF to Mature your Cybersecurity Control Environment (continued)

- ► CSF Organizational Profile describes organization's current or target cybersecurity posture in alignment with the CSF Core (Functions, Categories, and Subcategories)
 - <u>Current Profile</u> = Core outcomes currently achieved
 - <u>Target Profile</u> = Desired outcomes
- ▶ Scope defines facts and assumptions on which Organizational Profile(s) are based
 - Scope of Organizational Profile can cover entire organization or may be limited to division, business unit, program, system(s), etc.
- ▶ Information gathered to create profiles should be relevant to scope
 - <u>CSF Tiers</u> can be used to inform on Current and Target Profiles (i.e., rating) by NIST CSF Categories and Subcategories
- ► Gaps exist where differences between Current and Target Profiles are identified, and should be prioritized for resolution via formal action plans (e.g., POA&M)
- ▶ Implement action plans and update Organizational Profile as needed

Applying NIST CSF - Additional Considerations

- Organizations should leverage NIST CSF 2.0 Resources including:
 - NIST CSF 2.0 Reference Tool Allows download of NIST CSF 2.0 Core (Functions, Categories, Subcategories) with implementation examples
 - Quick Start Guides Organizational Profile templates and guidance on integrating CSF with ERM, applying CSF tiers to create Organizational Profiles, using CSF to improve C-SCRM processes, and specific considerations for small businesses
- Organizations may also integrate NIST CSF 2.0 with other frameworks, models, and practices including:
 - CMMI (for alternative maturity scoring view)
 - NIST SP 800-30 Guide for Conducting Risk Assessments
 - NIST SP 800-37 Risk Management Framework (RMF)
 - NIST Privacy Framework and Privacy Risk Assessment Methodology (PRAM)
 - NIST SP 800-161 Cybersecurity Supply Chain Risk Management Practices

Applying NIST CSF - Additional Considerations (continued)

Scoring Methodology

- Determine scores (i.e., ratings) at the NIST CSF Subcategory level
- May aggregate scores at NIST CSF Category or Function level
- May customize scoring criteria by applying additional factors with weighting based on importance (e.g., process, policy, documentation, automation)
- Methodology should be applied <u>consistently</u>

Risk Considerations

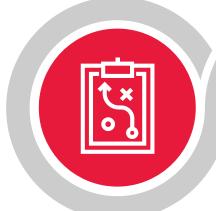
- Risk may be used to inform determination of Target Profile
- Risk determination may be based on results of previous internal risk
 assessments or third-party assurance audits or assessments (using NIST or other
 frameworks)
- Risk should also be considered when prioritizing corrective actions to address gaps

Applying NIST CSF Scorecard Example

NIST CSF Function	NIST CSF Tier	CMMI Level	NIST CSF Category	Current Profile	Target Profile	Risk Impact
GOVERN (GV)		Level 2 - Managed	Organizational Context (GV.OV)	2.5	3.0	Moderate
			Risk Management Strategy (GV.RM)	3.0	3.5	Low
	Tier 2 - Risk Informed		Roles, Responsibilities, and Authorities (GV.RR)	2.5	3.0	Moderate
			Policy (GV.PO)	3.0	3.5	Low
			Oversight (GV.OV)	3.0	4.0	Moderate
			Cybersecurity Supply Chain Risk Management (GV.SC)	2.0	3.5	High
IDENTIFY (ID)	Tier 2 - Risk Informed	Level 2 - Managed	Asset Management (ID.AM)	2.5	3.5	Moderate
			Risk Assessment (ID.RA)	2.5	3.0	Low
			Improvement (ID.IM)	2.0	4.0	High
	Tier 2 - Risk Informed	Level 2 - Managed	Identity Management, Authentication, and Access Control (PR.AA)	2.2	3.0	Moderate
			Awareness and Training (PR.AT)	2.75	4.0	Moderate
PROTECT (PR)			Data Security (PR.DS)	2.75	3.0	Low
			Platform Security (PR.PS)	1.9	3.0	Moderate
			Technology Infrastructure Resilience (PR.IR)	2.2	4.0	High
DETECT (DE) Tier	Tier 2 - Risk Informed	. Level 2 -	Continuous Monitoring (DE.CM)	2.5	3.0	Low
		Managed	Adverse Event Analysis (DE.AE)	2.75	4.0	High
RESPOND (RS)	Tier 3 - Repeatable	Level 3 - Defined	Incident Management (RS.MA)	3.25	4.0	Moderate
			Incident Analysis (RS.AN)	2.75	3.0	Moderate
			Incident Response Reporting and Communication (RS.CO)	3.0	3.0	Low
				Incident Mitigation (RS.MI)	3.0	3.5
DECOVED (BC)	Tier 2 - Risk Informed	Level 2 -	Incident Recovery Plan Execution (RC.RP)	2.75	3.0	Low
RECOVER (RC)		Managed	Incident Recovery Plan Communication (RC.CO)	2.25	3.0	Moderate

Cyber Assessment Methodology

Offering comprehensive cyber risk assessments, we help organizations understand the current state of its cyber program, identify potential gaps and risks, remediate those gaps and risks, and ultimately implement an effective cybersecurity framework.













PROJECT DEFINITION

- Identify scope of work with client
- Development of SOW and client negotiations

PROJECT PREPARATION

- ▶ Kick-off presentation
- Validate and customize questionnaire/evidence request list
- Identify individual(s) that will complete selfassessment questionnaire
- ▶ Identify department(s)/ individual(s) to interview as part of data gathering

DATA GATHERING

- Self-assessment questionnaire collection
- Evidence request collection
- Key personnel interviews

DATA ANALYSIS

- Observe strengths and gaps based on data gathered
- Validation of control implementation through guided workshops
- Scoring subcategories and categories
- Risk analysis based on observations and relevant industry threats

RISK VALIDATION

- Current state report
- ▶ Combined state report
- Modification and updates based on client feedback
- Initial development of remediation options

FINDINGS PRESENTATION

- Presentation of the findings within the assessments
- Identify risk level by categories

NIST 2.0 GOVERN Function Control Application

Category	Subcategory ID	Subcategory Description	Implementation Examples
GV.RM - Risk Management Strategy The organization's priorities, constraints, risk tolerance and appetite statements, and assumptions are established, communicated, and used to support operational risk decisions	GV.RM-04	Strategic direction that describes appropriate risk response options is established and communicated	1st: 1st Party Risk Ex1: Specify criteria for accepting and avoiding cybersecurity risk for various classifications of data Ex2: Determine whether to purchase cybersecurity insurance Ex3: Document conditions under which shared responsibility models are acceptable (e.g., outsourcing certain cybersecurity functions, having a third party perform financial transactions on behalf of the organization, using public cloud-based services)
	GV.RM-05	Lines of communication across the organization are established for cybersecurity risks, including risks from suppliers and other third parties	1st: 1st Party Risk 3rd: 3rd Party Risk Ex1: Determine how to update senior executives, directors, and management on the organization's cybersecurity posture at agreed-upon intervals Ex2: Identify how all departments across the organization - such as management, operations, internal auditors, legal, acquisition, physical security, and HR - will communicate with each other about cybersecurity risks
	GV.RM-06	A standardized method for calculating, documenting, categorizing, and prioritizing cybersecurity risks is established and communicated	1st: 1st Party Risk Ex1: Establish criteria for using a quantitative approach to cybersecurity risk analysis, and specify probability and exposure formulas Ex2: Create and use templates (e.g., a risk register) to document cybersecurity risk information (e.g., risk description, exposure, treatment, and ownership) Ex3: Establish criteria for risk prioritization at the appropriate levels within the enterprise Ex4: Use a consistent list of risk categories to support integrating, aggregating, and comparing cybersecurity risks
	GV.RM-07	Strategic opportunities (i.e., positive risks) are identified and included in organizational cybersecurity risk discussions	1st: 1st Party Risk Ex1: Define and communicate guidance and methods for identifying opportunities and including them in risk discussions (e.g., strengths, weaknesses, opportunities, and threats [SWOT] analysis) Ex2: Identify stretch goals and document them Ex3: Calculate, document, and prioritize positive risks alongside negative risks

NIST 2.0 GOVERN Function Control Application (continued)

Category	Subcategory ID	Subcategory Description	Implementation Examples
GV.OV - Oversight Results of organization- wide cybersecurity risk management activities and performance are used to inform, improve, and adjust the risk management strategy	GV.OV-01	Cybersecurity risk management strategy outcomes are reviewed to inform and adjust strategy and direction	1st: 1st Party Risk Ex1: Measure how well the risk management strategy and risk results have helped leaders make decisions and achieve organizational objectives Ex2: Examine whether cybersecurity risk strategies that impede operations or innovation should be adjusted
	GV.OV-02	The cybersecurity risk management strategy is reviewed and adjusted to ensure coverage of organizational requirements and risks	1st: 1st Party Risk Ex1: Review audit findings to confirm whether the existing cybersecurity strategy has ensured compliance with internal and external requirements Ex2: Review the performance oversight of those in cybersecurity-related roles to determine whether policy changes are necessary Ex3: Review strategy in light of cybersecurity incidents
	GV.OV-03	Organizational cybersecurity risk management performance is evaluated and reviewed for adjustments needed	1st: 1st Party Risk Ex1: Review key performance indicators (KPIs) to ensure that organization-wide policies and procedures achieve objectives Ex2: Review key risk indicators (KRIs) to identify risks the organization faces, including likelihood and potential impact Ex3: Collect and communicate metrics on cybersecurity risk management with senior leadership

Questions?



